



# RITRANSPARENCY REPORT 2014/15

Citizen Capital





# About this report

The PRI Reporting Framework is a key step in the journey towards building a common language and industry standard for reporting responsible investment (RI) activities. This RI Transparency Report is one of the key outputs of this Framework. Its primary objective is to enable signatory transparency on RI activities and facilitate dialogue between investors and their clients, beneficiaries and other stakeholders. A copy of this report will be publicly disclosed for all reporting signatories on the PRI website, ensuring accountability of the PRI Initiative and its signatories.

This report is an export of the individual Signatory organisation's response to the PRI during the 2014-15 reporting cycle. It includes their responses to mandatory indicators, as well as responses to voluntary indicators the signatory has agreed to make public. The information is presented exactly as it was reported. Where an indicator offers a response option that is multiple-choice, all options that were available to the signatory to select are presented in this report. Presenting the information exactly as reported is a result of signatory feedback which suggested the PRI not summarise the information. As a result, the reports can be extensive. However, to help easily locate information, there is a **Principles index** which highlights where the information can be found and summarises the indicators that signatories complete and disclose.

# Understanding the Principles Index

The Principles Index summarises the response status for the individual indicators and modules and shows how these relate to the six <u>Principles for Responsible Investment</u>. It can be used by stakeholders as an 'at-a-glance' summary of reported information and to identify particular themes or areas of interest.

Indicators can refer to one or more Principles. Some indicators are not specific to any Principle. These are highlighted in the 'General' column. When multiple Principles are covered across numerous indicators, in order to avoid repetition, only the main Principle covered is highlighted.

All indicators within a module are presented below. The status of indicators is shown with the following symbols:

Symbol	Status
✓	The signatory has completed all mandatory parts of this indicator
Ø	The signatory has completed some parts of this indicator
6	This indicator was not relevant for this signatory
-	The signatory did not complete any part of this indicator
Ю	The signatory has flagged this indicator for internal review

Within the table, indicators marked in blue are mandatory to complete. Indicators marked in grey are voluntary to complete.



# Principles Index

Organisational Overview							Principle				
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6		
00 01	Signatory category and services	✓	Public							✓	
OO 02	Headquarters and operational countries	✓	Public							✓	
OO 03	Subsidiaries that are separate PRI signatories	✓	Public							✓	
OO 04	Reporting year and AUM	✓	Public							✓	
OO 05	Breakdown of AUM by asset class	<b>✓</b>	Asset mix disclosed in OO 06							<b>√</b>	
OO 06	How would you like to disclose your asset class mix	✓	Public							✓	
OO 07	Segregated mandates or pooled funds	8	n/a							✓	
80 OO	Breakdown of AUM by market	✓	Public							✓	
OO 09	Additional information about organisation	✓	Public							✓	
OO 10	RI activities for listed equities	8	n/a							✓	
00 11	RI activities in other asset classes	✓	Public							✓	
OO 12	Modules and sections required to complete	✓	Public							✓	

Overarch	Overarching Approach						Principle			
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
OA 01	RI policy and other guidance documents	✓	Public							✓
OA 02	Publicly available policies / documents	✓	Public						<b>✓</b>	
OA 03	Policy components and coverage	✓	Public	✓	<b>✓</b>					
OA 04	Conflicts of interest	✓	Public							✓
OA 05	RI goals and objectives	✓	Public							✓
OA 06	Main goals/objectives this year	✓	Private							✓
OA 07	Governance, management structures and RI processes	✓	Public							✓
OA 08	RI roles and responsibilities	✓	Public							✓
OA 09	RI in performance management, reward and/or personal development	✓	Public							✓
OA 10	Collaborative organisations / initiatives	✓	Public				✓	✓		
OA 11	Promoting RI independently	✓	Public				<b>✓</b>			
OA 12	Dialogue with public policy makers or standard setters	✓	Public				✓	<b>✓</b>	✓	
OA 13	ESG issues in strategic asset allocation	✓	Public	✓						
OA 14	Allocation of assets to environmental and social themed areas	✓	Public	<b>✓</b>						
OA 15	ESG issues for internally managed assets not reported in framework	8	n/a							<b>✓</b>
OA 16	ESG issues for externally managed assets not reported in framework	8	n/a							<b>✓</b>
OA 17	RI/ESG in execution and/or advisory services	8	n/a	<b>✓</b>	✓					
OA 18	Innovative features of approach to RI	✓	Public							✓
OA 19	Internal and external review and assurance of responses	✓	Private							✓

Direct -	Private Equity			Principle						General
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
PE 01	Breakdown of investments by strategy	✓	Public							✓
PE 02	Typical level of ownership	✓	Public							✓
PE 03	Description of approach to RI	✓	Public	✓					<b>✓</b>	
PE 04	Investment guidelines and RI	✓	Public		✓					
PE 05	Fund placement documents and RI	✓	Public	✓			✓		<b>✓</b>	
PE 06	Formal commitments to RI	✓	Private				<b>✓</b>			
PE 07	Incorporating ESG issues when selecting investments	✓	Public	~						
PE 08	ESG advice and research when selecting investments	✓	Public	<b>✓</b>						
PE 09	ESG issues in investment selection process	✓	Public	<b>✓</b>		✓				
PE 10	Types of ESG information considered in investment selection	✓	Private	<b>✓</b>		✓				
PE 11	Encouraging improvements in investees	✓	Private	✓	✓					
PE 12	ESG issues impact in selection process	✓	Public	✓						
PE 13	Proportion of companies monitored on their ESG performance	✓	Public		✓					
PE 14	Proportion of portfolio companies with sustainability policy	✓	Public		✓					
PE 15	Actions taken by portfolio companies to incorporate ESG issues into operations	✓	Private		✓					
PE 16	Type and frequency of reports received from portfolio companies	✓	Public		✓	✓				
PE 17	Disclosure of ESG issues in pre-exit	✓	Private		✓					
PE 18	ESG issues affected financial/ESG performance	✓	Private	~	<b>✓</b>					
PE 19	Examples of ESG issues that affected your PE investments	✓	Private	<b>✓</b>		✓				
PE 20	Disclosure of ESG information to public and clients/beneficiaries	✓	Public						✓	
PE 21	Approach to disclosing ESG incidents	✓	Private						<b>✓</b>	

# Citizen Capital

**Reported Information** 

**Public version** 

Organisational Overview

# PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



E	Basic	Inform	ation						
00 01		Manda	atory	Gateway/Peering	General				
	00 (	01.1	Select the services you offer.						
			% of assets under management (AUM) in	ranges					
		<10% 0 <10% 0 10-50% 0 10-50% <br< td=""><td></td><td></td><td></td></br<>							
		<ul><li>&gt;50%</li></ul>							
	□ Fı		nds, manager of managers, sub-advised produ	cts					
	□О	ther, spe	ecify						
		xecution	and advisory services						
OO 02		Manda	atory	Peering	General				
C	00 02.	1 5	Select the location of your organisation's headq	uarters.					
Fra	nce								
C	00 02.	2	ndicate the number of countries in which you ha	ave offices (including your headquarters	s).				
(	<b>9</b> 1								
	2-5								
	0 6-10 0 >10	)							
	<i>)</i> >10								
C	OO 02.	3	ndicate the approximate number of staff in your	organisation in full-time equivalents (F	TE).				
			FTE						
5	<u> </u>								
	,								
00 03		Manda	itory	Descriptive	General				
C	00 03.		ndicate whether you have subsidiaries within yo heir own right.	our organisation that are also PRI signa	tories in				
	) Vac		neir own ngnt.						
	⊃ Yes								
OO 04		Manda	ntory	Gateway/Peering	General				

00 04.1

Indicate the year end date for your reporting year.

31/12/2014

00 04.2

Indicate your total AUM at the end of your reporting year, excluding subsidiaries you have chosen not to report on, and advisory/execution only assets.

	trillions	billions	millions	thousands	hundreds
Total AUM			22	000	000
Currency	EUR				
Assets in USD			28	852	806

OO 04.5

Indicate the level of detail you would like to provide about your asset class mix.

- Approximate percentage breakdown to the nearest 5% (e.g. 45%)
- Broad ranges breakdown (i.e. <10%; 10-50%; >50%)

OO 06 Mandatory Descriptive General

00 06.1

To contextualise your responses to the public, indicate how you would like to disclose your asset class mix.

Publish our asset class mix as percentage breakdown

	Internally managed (%)	Externally managed (%)
Listed equity	0	0
Fixed income – corporate	0	0
Fixed income – government	0	0
Fixed income – other	0	0
Private debt	0	0
Private equity	100	0
Property	0	0
Infrastructure	0	0
Commodities	0	0
Hedge funds	0	0



Forestry	0	0
Farmland	0	0
Inclusive finance	0	0
Cash	0	0
Other (1), specify	0	0
Other (2), specify	0	0

O Publish our asset class mix as broad ranges

OO 08 Mandatory to Report Voluntary to Disclose Peering General

OO 08.1 Indicate the breakdown of your organisation's AUM by market.

Market breakdown	% of AUM
	○ 0%
	○ <10%
Develop ad Madada	○ 10-50%
Developed Markets	<b>⊚</b> >50 %
	⊚ 0%
	○ <10%
Formation Franking and Other Madata	○ 10-50%
Emerging, Frontier and Other Markets	○ >50 %

OO 09 Voluntary	Descriptive	Gene	ral
-----------------	-------------	------	-----

00 09.1

Provide any additional information about your organisation, its mission, strategies, activities or investments which are important to contextualise your responsible investment activities.

Citizen Capital is one of the French leading private equity funds with an impact-driven strategy, delivering both financial and social returns through empowerment& social impact.

Gateway asset class	s implementation indicators	

OO 11 Mandatory Gateway General



 $<sup>\</sup>bigcirc$  Publish our asset class mix as per attached file (the following image formats can be uploaded: .jpg, .jpeg, .png,.bmp and .gif)

00 11.1

Indicate if in the reporting year you incorporated ESG issues into your investment decisions and/or your active ownership practices in the following internally managed asset classes.

- ☑ Private equity
- ☐ None of the above

OO 12 Mandatory Gateway General

00 12.1

The modules and sections that you will be required to complete are listed below.

This list is based on the percentages provided in your AUM breakdown and your responses to the gateway indicators. You are only required to report on asset classes that represent 10% or more of your AUM. You may report voluntarily on any applicable modules or sections by selecting them from the list. Fixed Income and Infrastructure are voluntary.

## **Core modules**

- ☑ Organisational Overview
- ☑ Overarching Approach (including assets which do not have a separate module)

## RI implementation directly or via service providers

Direct - Other asset classes with dedicated modules

☑ Private Equity

## Closing module

☑ Closing module



# Citizen Capital

**Reported Information** 

**Public version** 

Overarching Approach

# PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



# Responsible investment policy **OA 01 Gateway/Core Assessed** General **Mandatory OA 01.1** Indicate if you have a responsible investment policy. Yes ○ No Indicate if you have other guidance documents or more specific policies related to responsible OA 01.2 investment. Yes O No Provide a brief description of the key elements of your responsible investment policy or, if you do not have a policy, of your overall approach to responsible investment. [Optional] OA 01.3

Citizen Capital is a private equity fund with an impact-driven strategy. The investment strategy of Citizen Capital respects the following guiding principles:

- Investing on the basis of financial and social criteria
- Strong commitment to companies' development through expertise and network
- Assisting companies in driving their impact strategy and measuring their impact

The philosophy of the fund is to provide resources, know-how and network to tackle social issues. Citizen Capital invests in high growth businesses which have a positive social impact. The key social challenges adressed by the fund are the following:

- Empowerment : bringing capital to « self-made entrepreneurs » stemming out of deprived backgrounds with uncommon determination and innovation skills or,
- Social impact : supporting businesses whose strategy includes a strong social purpose at its core

OA 0	2	Mano	datory		Core Assessed	PRI 6			
	OA 02.1 Indicate if your responsible investment policy is publicly available.								
		'es							
	OA 02.2 Provide a URL to your responsible investment policy.								
			U	RL					
		http://v	www.citizen	capital.fr/investissement-responsable	<u>9,3,34.html</u>				
	0 N	lo							



OA 02.3

Indicate if your other policies or guidance documents related to responsible investment are publicly available.

O Yes

No

OA 03 Mandatory Core Assessed PRI 1,2

OA 03.1

Indicate the components/types and coverage of your responsible investment policy and guidance documents.

#### Select all that apply

Policy components/types	Coverage by AUM
☑ Policy setting out your overall approach	Applicable policies cover all AUM
☑ Engagement/active ownership policy	O Applicable policies cover a majority of AUM
☑ Specific guidelines on corporate governance	O Applicable policies cover a minority of AUM
☑ Specific guidelines on environmental issues	
☑ Specific guidelines on social issues	
☑ Asset class-specific guidelines	
☑ Screening/exclusion policy	
☐ Other, specify	
☐ Other, specify	

OA 04 Mandatory Core Assessed General

**OA 04.1** 

Indicate if your organisation has a policy on managing potential conflicts of interest in the investment process.

Yes

OA 04.2

Describe your policy on managing potential conflicts of interest in the investment process. [Optional]

The management company has a specific procedure on conflicts of interest. All potential conflicts of interest are submitted to the Chief Compliance Officer and eventually the Chairman of the company. Depending on cases, if confirmed as a potential conflict of interest, the case will be submitted to the management company's supervisory board or advisory committee.

 $\bigcirc$  No

Object	ives and	stra	teales

OA 05 Mandatory Gateway/Core Assessed General



OA 05.1

Indicate if your organisation sets objectives for its responsible investment activities.

Yes

OA 05.2

Indicate how frequently your organisation sets or revises objectives for responsible investment

- At least once per year
- O Less than once per year

OA 05.3

Indicate how frequently your organisation formally reviews performance against its objectives for responsible investment.

- O Quarterly
- Biannually
- Annually
- O Every two years or less
- O It is not reviewed

 $\bigcirc$  No

#### Governance and human resources

OA 07 Voluntary Descriptive General

OA 07.1

Provide a brief description of your organisation's governance, management structures and processes related to responsible investment.

Citizen Capital FCPR is managed by Citizen Capital Partenaires, a management company regulated by French AMF. The team is backed by top-quality Invesment Committee and Supervisory Board. The Citizen Capital team cumulates an over 25-year experience in private equity. The team has also developed a unique expertise in equal opportunity issues, CSR/ESG& social impact. This expertise was especially brought by co-founder and chairman of Citizen Capital Laurence Méhaignerie who developed specific skills in her past experiences.

Processes related to responsible investment are present at each stage of investment process :

- Due diligence include ESG and social impact audit (75 indicators)& Social impact assessement framework adapted to each portfolio company
- ESG progress and social impact measurement principles agreed in Shareholder's agreement
- ESG / social impact annual reporting for each company (55 indicators)
- Annual social impact & ESG evaluation by management team

□ I would like to attach an organisation chart (the following image formats can be uploaded: .jpg, .jpeg, .png, .bmp and .gif)

OA 08 Mandatory Gateway/Core Assessed General

OA 08.1

Indicate the roles present in your organisation and for each, indicate whether they have oversight and/or implementation responsibilities for responsible investment.



☑ Board men	mbers or trustees
□ Overs	sight/accountability for responsible investment
☐ Imple	mentation of responsible investment
☑ No ov	versight/accountability or implementation responsibility for responsible investment
☑ Chief Exec	cutive Officer (CEO), Chief Investment Officer (CIO), Investment Committee
	sight/accountability for responsible investment
☑ Imple	mentation of responsible investment
□ No ov	versight/accountability or implementation responsibility for responsible investment
□ Other Chie	of-level staff or head of department, specify
☑ Portfolio m	anagers
□ Overs	sight/accountability for responsible investment
	mentation of responsible investment
□ No ov	versight/accountability or implementation responsibility for responsible investment
☑ Investment	t analysts
□ Overs	sight/accountability for responsible investment
	mentation of responsible investment
□ No ov	versight/accountability or implementation responsibility for responsible investment
☑ Dedicated	responsible investment staff
✓ Overs	sight/accountability for responsible investment
✓ Imple	mentation of responsible investment
□ No ov	versight/accountability or implementation responsibility for responsible investment
☐ External m	anagers or service providers
☐ Other role,	specify
☐ Other role,	specify
_	
<b>OA 08.2</b> Ir	ndicate the number of dedicated responsible investment staff your organisation has. [Optional]
	Number
1	
OA 08.3	dditional information. [Optional]

Roles present in your organisation

The Chairman is in charge of social impact& ESG policy and implementation with the support of the team. Please note there are for the moment only 4 members (+1 intern) in the Citizen Capital team.

OA 09 Voluntary Additional Assessed General

OA 09.1

Indicate if your organisation's performance management, reward and/or personal development processes have a responsible investment element.

Chief Executive Officer (CEO), Chief Investment Officer (CIO), Investment Committee



0	Select the collaborative organisation and/or initiatives of which your organisation is a member or in which it participated during the reporting year, and the role you played.
10	Mandatory Core Assessed PRI 4,5
Р	romoting responsible investment
	☐ None of the above
	☐ Responsible investment included in personal development and/or training plan
	☐ Variable pay linked to responsible investment performance
	☐ Responsible investment included in appraisal process
_	☑ Responsible investment KPIs and/or goals included in objectives
D	Dedicated responsible investment staff
	□ None of the above
	☑ Responsible investment included in personal development and/or training plan
	$\square$ Variable pay linked to responsible investment performance
	☐ Responsible investment included in appraisal process
	☑ Responsible investment KPIs and/or goals included in objectives
Ir	nvestment analysts
	□ None of the above
	☐ Responsible investment included in personal development and/or training plan
	☐ Variable pay linked to responsible investment performance
	☑ Responsible investment included in appraisal process
Г	☑ Responsible investment KPIs and/or goals included in objectives
_	Portfolio managers
	□ None of the above
	☑ Responsible investment included in personal development and/or training plan
	☐ Variable pay linked to responsible investment performance
	☑ Responsible investment included in appraisal process
	☑ Responsible investment KPIs and/or goals included in objectives

## Select all that apply

OA ·

 $\ensuremath{\,\boxtimes\,}$  Principles for Responsible Investment



☑ Basic
☐ Moderate
☐ Advanced
☐ Asian Corporate Governance Association
☐ Association for Sustainable & Responsible Investment in Asia
☐ Australian Council of Superannuation Investors
☐ CDP Climate Change
□ CDP Forests
□ CDP Water
☐ CFA Institute Centre for Financial Market Integrity
☐ Council of Institutional Investors (CII)
□ Eumedion
☐ Extractive Industries Transparency Initiative (EITI)
☐ Global Investors Governance Network (GIGN)
☐ Global Real Estate Sustainability Benchmark (GRESB)
☐ Institutional Investors Group on Climate Change (IIGCC)
☐ Interfaith Center on Corporate Responsibility (ICCR)
☐ International Corporate Governance Network (ICGN)
☐ Investor Group on Climate Change, Australia/New Zealand (IGCC)
☐ Investor Network on Climate Risk (INCR)/CERES
☐ Local Authority Pension Fund Forum
☐ Regional or National Social Investment Forums (e.g. UKSIF, Eurosif, ASRIA, RIAA), specify
☐ Shareholder Association for Research and Education (Share)
☐ United Nations Environmental Program Finance Initiative (UNEP FI)
☐ United Nations Global Compact
☑ Other collaborative organisation/initiative, specify
FinanCités, member of Investment Committee in venture capital fund investing in disadvantaged areas in
France
Your organisation's role in the initiative during the reporting year (see definitions)
□ Basic
☐ Advanced
Provide a brief commentary on the level of your organisation's involvement in the initiative.
[Optional]
The Chairman of Citizen Capital is a member of the investment committee
Change all the continue according to the office that
☐ Other collaborative organisation/initiative, specify
✓ Other collaborative organisation/initiative, specify
Entrepreneur d'Avenir



		Your organisation's role in the in	manive during the reporting year (see defin	,
	□ Basic			
	☑ Moder	ate		
	□ Advan	ced		
_				
		Provide a brief commentary on to [Optional]	he level of your organisation's involvement	in the initiative.
Citize envir	en Capita onmental	I is an active member of this assoc drive.	iation which regroups entrepreneurs with a	a strong social or
Othe	r collabor	rative organisation/initiative, specify	/	
Task	Force on	Impact Investing (G8 initiative)		
		Your organisation's role in the in	itiative during the reporting year (see defin	itions)
	□ Basic			
	✓ Moder	ate		
	☐ Advan	ced		
		Provide a brief commentary on t	he level of your organisation's involvement	in the initiative.
Mom	bor of the	[Optional]	he level of your organisation's involvement	in the initiative.
Mem	ber of the		he level of your organisation's involvement	in the initiative.
Memi	ber of the	[Optional]	he level of your organisation's involvement	in the initiative.
Memi	ber of the	[Optional]	he level of your organisation's involvement  Core Assessed	in the initiative.
Mem		[Optional]		
Meml	Mandate	[Optional]  Task Force.		PRI 4
	Mandate	[Optional]  Task Force.  Ory  dicate if your organisation promote	Core Assessed	PRI 4
OA 11.1	Mandate	[Optional]  Task Force.  Ory  dicate if your organisation promote	Core Assessed	PRI 4
OA 11.1  • Yes	Mandate	[Optional]  Task Force.  Ory  dicate if your organisation promote tiatives.  Indicate which of the following a	Core Assessed  s responsible investment, independently o	PRI 4
OA 11.1  • Yes	Mandato Indini	[Optional]  Task Force.  Tory  dicate if your organisation promote itiatives.  Indicate which of the following a investment, independently of co	Core Assessed  s responsible investment, independently o	PRI 4 f collaborative
OA 11.1  • Yes	Mandato Indini  11.2  □ Provide	[Optional]  Task Force.  Task Force.  Dry  dicate if your organisation promote itiatives.  Indicate which of the following a investment, independently of coed or supported education or training.	Core Assessed  s responsible investment, independently of the control of the cont	PRI 4 f collaborative note responsible nagers,
OA 11.1  • Yes	Mandato Incini A 11.2  □ Provide broker/de	[Optional]  Parask Force.  Pory  dicate if your organisation promote itiatives.  Indicate which of the following a investment, independently of coed or supported education or training ealers, investment consultants, legal	Core Assessed  es responsible investment, independently of a citions your organisation has taken to promillaborative initiatives.  In programmes for clients, investment manal advisers or other investment organisation.	PRI 4  f collaborative  note responsible  nagers, ns
OA 11.1  • Yes	Mandate Incini  11.2  Provide broker/de	[Optional]  Task Force.  Task Force.  Indicate if your organisation promote itiatives.  Indicate which of the following a investment, independently of coed or supported education or trainicalers, investment consultants, legaled financial support for academic	Core Assessed  es responsible investment, independently of a citions your organisation has taken to promillaborative initiatives.  In programmes for clients, investment manal advisers or other investment organisation or industry research on responsible investing the content of the content of the content organisation or industry research on responsible investing the content of th	PRI 4  f collaborative  note responsible  nagers, ns
OA 11.1  • Yes	Mandate Incini  11.2  Provide broker/de  Provide  Encour	[Optional]  Task Force.  Task Force.  Indicate if your organisation promote itiatives.  Indicate which of the following a investment, independently of coed or supported education or trainicalers, investment consultants, legaled financial support for academic	Core Assessed  es responsible investment, independently of a citions your organisation has taken to promillaborative initiatives.  In programmes for clients, investment manal advisers or other investment organisation.	PRI 4  f collaborative  note responsible  nagers, ns
OA 11.1  • Yes	Mandato Incini  11.2  Provide broker/de Provide Encourinvestmen	[Optional]  Task Force.  Task Force.  Indicate if your organisation promote itiatives.  Indicate which of the following a investment, independently of collection or trainical ealers, investment consultants, legaled financial support for academic raged better transparency and discont industry	Core Assessed  es responsible investment, independently of a citions your organisation has taken to promillaborative initiatives.  In programmes for clients, investment manal advisers or other investment organisation or industry research on responsible investing the content of the content of the content organisation or industry research on responsible investing the content of th	PRI 4  f collaborative  note responsible  nagers, ns
OA 11.1  • Yes	Mandato Incini  11.2  Provide Provide Provide Encour investme Spoke	[Optional]  Task Force.  Task Force.  Indicate if your organisation promote itiatives.  Indicate which of the following a investment, independently of collection or trainical ealers, investment consultants, legaled financial support for academic raged better transparency and discont industry	Core Assessed  s responsible investment, independently of the control of the cont	PRI 4  f collaborative  note responsible  nagers, ns
OA 11.1  • Yes	Mandate Indini  11.2  Provide broker/de Provide Encourinvestme Spoke Wrote	[Optional]  Task Force.  Task Force.  Indicate if your organisation promote itiatives.  Indicate which of the following a investment, independently of coed or supported education or trainicalers, investment consultants, legaled financial support for academic raged better transparency and discont industry  publicly at events and conference	Core Assessed  s responsible investment, independently of the control of the cont	PRI 4  f collaborative  note responsible  nagers, ns
OA 11.1  • Yes	Mandate Indini  11.2  Provide broker/de Provide Encourinvestme Spoke Wrote	Indicate which of the following a investment, independently of coed or supported education or trainicalers, investment consultants, legaled financial support for academic raged better transparency and discont industry  publicly at events and conference and published in-house research praged the adoption of the PRI	Core Assessed  s responsible investment, independently of the control of the cont	PRI 4  f collaborative  note responsible  nagers, ns



 $\bigcirc$  No

DA 12		Volun	tary	Additional Assessed	PRI 4,5,6
	OA 12.	1	Indicate if your organisation - individually or in copublic policy makers or standard-setters in supp		
	<ul><li>Yes</li></ul>				
		Yes, in	dividually		
	$\checkmark$	Yes, in	collaboration with others		
	0	A 12.2	Select the methods you have used.		
		□ End	orsed written submissions to governments, regu	lators or standard-setters developed by	others
		□ Draf	ted your own written submissions to governmen	ts, regulators or standard-setters	
		☑ Part	icipated in face-to-face meetings with governme	nt members or officials to discuss policy	/
		☑ Othe	er, specify		
		Men	nber of the G8 Task force on impact investing.		
	0	A 12.3	Where you have made written submissions regulatory authorities, indicate if these are p		rnments and
	С	Yes, p	ublicly available		
	•	No			
	$\bigcirc$ No				

## ESG issues in asset allocation

OA 13 Voluntary Descriptive PRI 1

OA 13.1

Indicate if your organisation considers ESG issues in strategic asset allocation and/or allocation of assets between geographic markets.

Yes

 $\hfill\square$  Allocation between asset classes

 $\hfill\Box$  Determining fixed income duration

 $\hfill\square$  Allocation of assets between geographic markets

 $\hfill\Box$  Other, specify

OA 13.2

Describe how you apply ESG issues in strategic asset allocation and/or allocation of assets between geographic markets.

ESG& social impact issues are present at all stages of investment.

As an impact investing Fund, Citizen Capital screens all investment opportunities on the basis of social and financial criteria.

• First screening implies identification of key social impact challenges regarding empowerment or social impact of the companies' activity



- ESG audit (75 indicators) derived from several sources (GRI, PRI, ISO 26000, Guide de la Performance Globale du CJD...) and social impact assessment based on in-house methodology
- Investment due diligence include an analysis of opportunities' social, environmental and governance performance (strengths and weaknesses) and a clear understanding of social impact achievements and strategy

 $\bigcirc$  No

OA 14	Volunt	ary	Descriptive	PRI 1
OA		ndicate if your organisation allocates ass environmental and social themed areas.	ets to, or manages, funds based	d on specific
	/es			
	OA 14.2	Indicate the percentage of your total	AUM invested in environmental	and social themed areas.
		% of total AUM		
	100			
	OA 14.3	Please specify which thematic area(s	s) you invest in and provide a bri	ef description.
		Area		
	☐ Clear	n technology (including renewable energy	()	
	☐ Gree	n buildings		
	☐ Susta	ainable forestry		
	☐ Susta	ainable agriculture		
	☐ Micro	ofinance		
	☑ SME	financing		
		Asset class invested		
	$\checkmark$	Private equity		
		Brief description of investment		
	Citize envir	en Capital invests in SMEs with various a onmentally driven	ctivities/themes as long as the c	ompany is socially and/or
	✓ Socia	al enterprise / community investing		



Asset class invested
☑ Private equity
☐ Affordable housing
☑ Education
Asset class invested
☑ Private equity
☑ Global health
Asset class invested
☑ Private equity
□ Water
☑ Other area, specify
Empowerment (for entrepreneurs stemming out of deprived social or educational background; Businesses with a strong social impact (vulnerable clients, shared value policy, promoting sustainable consumption)
Asset class invested
☑ Private equity

## **Innovation**

 $\bigcirc$  No

OA 18 Voluntary Descriptive General

OA 18.1

Indicate whether any specific features of your approach to responsible investment are particularly innovative.

Yes

**OA 18.2** 

Describe any specific features of your approach to responsible investment that you believe are particularly innovative.

Citizen Capitals' investment strategy is innovative since it aims at demonstrating that it can be profitable to focus on using capital to adress pressing social challenges. More over, as a strong contradiction persists in France between "making profit" and "doing good", Citizen Capital aims at both achieving high social/environmental impact and generating ambitious financial returns together. Investment thesis is based on identification of positive correlation between social impact and strategic value creation. As State resources are decreasing, mainstream economy will have a growing role in solving the social and environmental problems our societies face.

 $\bigcirc$  No



# Citizen Capital

**Reported Information** 

**Public version** 

Direct - Private Equity

# PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



## Overview

PE 01

**Mandatory to Report Voluntary to Disclose** 

**Peering** 

General

PE 01.1

Provide a breakdown of your organisation's internally managed private equity investments by investment strategy.

Investment strategy	Percentage of your internally managed private equity holdings (in terms of AUM)
Venture conitel	○ >50%
Venture capital	O 10-50%
	○ <10%
	<b>0</b> %
	• >50%
Growth capital	○ 10-50%
	○ <10%
	○ 0%
	○ >50%
(Leveraged) buy-out	○ 10-50%
	<ul><li>● &lt;10%</li></ul>
	○ 0%
	○ >50%
	○ 10-50%
	○ <10%
	● 0%
	○ >50%
	○ 10-50%
	○ <10%
	● 0%
Total	100%

PE 02

**Mandatory to Report Voluntary to Disclose** 

Peering

General



PE 02.1

Indicate the level of ownership you typically hold in your private equity investments.

- O a majority stake (>50%)
- 50% stake
- a significant minority stake (between 10-50%)
- a minority stake (<10%)
- O a mix of ownership stakes

PE 03	Voluntary	Descriptive	PRI 1-6
-------	-----------	-------------	---------

PE 03.1

Provide a brief overview of your organisation's approach to responsible investment in private equity.

Citizen Capital has an impact oriented investment strategy. Investment process and decision respect the following guidelines:

- Selection of opportunities on the basis of financial AND social criteria
- Strong commitment to companies' development through expertise and network
- Assisting companies in driving their impact strategy and measuring their impact

The mission of the Fund is to deliver both positive social impact and ambitious financial retuns while pursuing the following mission:

- **Empowerment**: we provide high value support to entrepreneurs stemming out of deprived social or educational backgrounds or of ethnic minorities, allowing them to break through social barriers
- **Social Impact**: we share entrepreneurs' increasing vision tha ambitious social objectives can become driving factors for growth and profitability when put at the core of the business

PE 04 Mandatory Core Assessed PRI 2

PE 04.1

Indicate if your organisation's investment guidelines for private equity refer to responsible investment.

Our investment guidelines do refer to responsible investment

PE 04.2

Describe how your organisation's investment guidelines outline your expectations on staff and portfolio companies' approach towards ESG issues [Optional].

Our expectation on our management company and portfolio companies towards ESG issues are based on 5 key themes: Job creation and social progress; Diversity promoting and non discrimination; profit-sharing; environmental improvement process; governance performance.

We expect portfolio companies to be motivated by improvement process on each of these items. Audit during due diligence, support in action plan implementing and reporting& assessment are made to help portfolio companies achieve progress.

The social impacts we expect to deliver through our investments are the following:

- Empowerment expectations: upward social mobility for entrepreneurs and employees, exemplarity, innovation
- Social Impact expectations: job creation in deprived areas; adressing pressing needs of vulnerable population/clients; promoting innovative sustainable consumer behaviors; implementation of shared value policy;



- Our investment guidelines do not refer to responsible investment
- We do not have investment guidelines

## Fundraising of private equity funds

PE 05 Mandatory

**Core Assessed** 

PRI 1,4,6

PE 05.1

Indicate if your fund placement documents (private placement memorandums (PPMs) or similar) refer to responsible investment aspects of your organisation.

Yes

PE 05.2

Indicate how your fund placement documents (PPMs or similar) refer to the following responsible investment aspects of your organisation:

- ☑ Policy and commitment to responsible investment
  - Always
  - In a majority of cases
  - O In a minority of cases
- ☑ Approach to ESG issues in pre-investment processes
  - Always
  - O In a majority of cases
  - O In a minority of cases
- ☑ Approach to ESG issues in post-investment processes
  - Always
  - O In a majority of cases
  - O In a minority of cases

PE 05.3

Describe how your organisation refers to responsible investment in fund placement documents (PPMs or similar). [Optional]

Part of the PPM is dedicated to impact and ESG policy. It describes policy, impact methodology, management team support and results.

- O No
- $\bigcirc$  Not applicable as our organisation does not fundraise

## Pre-investment (selection)

PE 07 Mandatory Gateway PRI 1



PE 07.1

Indicate if your organisation typically incorporates ESG issues when selecting private equity investments.

Yes

PE 07.2

Describe your organisation's approach to incorporating ESG issues in private equity investment selection. [Optional]

Investment process includes an analysis of social, environmental and governance performance (strengths and weaknesses) and a clear understanding of social impact achievements and strategy:

- First steps consist in discussions with managers regarding their understanding and commitment to ESG/Social impact issues
- Identification of key social impact challenges regarding empowerment or social impact (depending on
- Check list of questions include ESG& social impact
- Letter of intent includes chapter on ESG& social impact
- Chapter on the companies' vision and achievements on ESG& social impact issues in Investment Note.
- ESG audit with 75 indicators, derived from several sources (Global Reporting Initiative Guide de la Performance Globale du CJD, ISO 2600...); social impact assessment with in-house methodology including 5 levels and 6 themes.

In other terms, the fund does not invest in companies that do not respond to our impact policy.

O No

PE 08	V	oluntary	Descriptive	PRI 1
	PE 08.1	Indicate whether your organisation typically use and/or externally when incorporating ESG issu process.		
	✓ Interna	staff		
		Specify role		
	Chairm	an and Analyst		
	□ Externa	l resources		
	☐ No use	of internal or external advice on ESG issues		
_				
- 1	PE 08.2	Additional information.		

The small size of the Fund implies limited resources to use external advice at this stage.

PE 09	Mandatory	Core Assessed	PRI 1,3

PE 09.1

Indicate which E, S and/or G issues are typically considered by your organisation in the investment selection process and list up to three typical examples per issue.



#### **ESG** issues

☑ Environmental

List up to three typical examples of environmental issues

The way the company takes into account environmental issues in services and products conception.

The way the company manages change in staff behavior towards environment in daily activities (waste management, etc)

How the company defines and pilots its environmental policy in terms of KPIs.

List up to three typical examples of social issues

Human resources policy regarding employees' skills and career development (training programs, ...)

Profit-sharing systems

Initiatives and results regarding diversity and non discrimination

☑ Governance

List up to three typical examples of governance issues

Existing tools for reporting and dedicated to the follow-up of Key Performance Indicators such as sales, margin, staff turn-over, etc.

Quality of tools for social impact and ESG reporting ; ESG & social impact issues are regularly at the agenda of board meetings

Indicate if ESG issues impacted your private equity investment selection processes during the

Supervisory board: composition and meeting regularity.

PE 12 Voluntary Additional Assessed PRI 1

PE 12.1 reporting year.

☑ ESG issues helped identify risks and/or opportunities for value creation

 $\ensuremath{\boxtimes}$  ESG issues led to the abandonment of potential investments

☐ ESG issues impacted the investment in terms of price offered and/or paid

☑ ESG issues impacted the terms in the shareholder/purchase agreements and/or lending covenants

☐ ESG issues were considered but did not have an impact on the investment selection process

☐ Other, specify

 $\square$  We do not track this potential impact

PE 12.2

Additional information.

note that we consider ESG policy as part of our social impact policy

Post-investment (monitoring and active ownership)

PE 13 Mandatory Gateway/Core Assessed PRI 2



PE 13.1

Indicate whether your organisation incorporates ESG issues in investment monitoring of portfolio companies.

Yes

PE 13.2

Indicate the proportion of portfolio companies where your organisation included ESG performance in investment monitoring during the reporting year.

- >90% of portfolio companies
- 51-90% of portfolio companies
- 10-50% of portfolio companies
- <10% of portfolio companies
  </p>

(in terms of total number of portfolio companies)

PE 13.3

Indicate ESG issues for which your organisation typically sets and monitors targets (KPIs or similar) and provide examples per issue.

#### **ESG** issues

☑ Environmental

List up to three example targets of environmental issues

Implementation of an improvement policy regarding environmental issues.

Definition of companies key indicators to manage progress

Specific initiatives to reduce environmental impact in the conception/production of product/ service

List up to three example targets of social issues

Implementation of a formalized human resources policy regarding recruitment, working conditions improvement, internal mobility, etc.

Identification of company's skills needs and implementation of an adequate training program.

Implementation of profit-sharing system

List up to three example targets of governance issues

Appointment of an independant member of the supervisory board

Review of reporting tools & quality of KPIs on a regular basis

ESG & social impact issues are regularly at the agenda of supervisory board

☐ We do not set and/or monitor against targets

 $\bigcirc$  No

PE 14 Mandatory Core Assessed PRI 2



PE 14.1

Indicate if your organisation tracks the proportion of your portfolio companies that have an ESG/sustainability-related policy (or similar guidelines).

Yes

PE 14.2

Indicate what percentage of your portfolio companies has an ESG/sustainability policy (or similar guidelines).

- >90% of portfolio companies
- 51-90% of portfolio companies
- 10-50% of portfolio companies
- <10% of portfolio companies
- O % of portfolio companies

(in terms of total number of portfolio companies)

 $\bigcirc$  No

PE 16 Voluntary Descriptive PRI 2,3

PE 16.1

Indicate the type and frequency of reports you request and/or receive from portfolio companies covering ESG issues.

#### Type of reporting

- □ Overarching portfolio company reports (or similar) where management disclosure, financial and ESG data are integrated
- ☑ Standalone reports highlighting targets and/or KPIs covering ESG issues

## Typical reporting frequency

- O Quarterly or more frequent
- O Semi annually
- Annually
- O Every two years or less
- Ad-hoc, specify
- ☐ Other, specify
- $\hfill\square$  No reporting on ESG issues requested and/or provided by portfolio companies

#### Communication

PE 20 Mandatory Core Assessed PRI 6

PE 20.1

Indicate whether your organisation proactively discloses ESG information on your private equity investments.

Disclose publicly



provide URL

http://www.citizencapital.fr

PE 20.2

Indicate whether the type of ESG information you proactively provide to the public is the same as that you provide to your clients (LPs)/beneficiaries.

Yes

PE 20.3

Indicate the type of ESG information that your organisation proactively discloses to the public and/or your clients (LPs)/beneficiaries.

- ☐ ESG information in relation to our pre-investment activities
- ☐ ESG information in relation to our post-investment monitoring and ownership activities
- ☑ Information on our portfolio companies' ESG performance
- ☐ Other, specify

PE 20.4

Indicate your organisation's typical frequency of disclosing ESG information to the public and/or your clients(LPs)/beneficiaries.

- O Quarterly or more frequently
- O Semi annually
- Annually
- O Every two years or less frequently
- O Ad-hoc, specify

PE 20.7

Describe the ESG information and how your organisation proactively discloses it to the public and/or clients (LPs)/beneficiaries. [Optional]

Information we disclose concern both ESG performance and social impact of our private equity investments. Here are examples :

- Employment: 192 direct jobs supported, and 20 jobs created for 2014. Support of 636 direct and indirect jobs, among which 120 in low-employment area (Camif/Chauray).
- Diversity and equal opportunity: Exit from Trace TV with strong social mobility for management; 2
  out of 4 entrepreneurs in portfolio are self-made entrepreneurs (little educational background);
   Women represent c. 63% of management boards and 46% of total employees.
- Social impact of the activity: Support of autonomy and social link for 15.000 elderly people (Bazile Telecom).
   1.500 mobile subscribers contact Bazile Telecom each day for various needs/services.
   2/3 of subscribers (>80 age) consider Baziles' services improves their autonomy and their social relations and reduces isolation.
- Environment: 2 out of 4 companies have implemented an action plan; Sustainable and local suppliers/maintaining industrial jobs and know-how in France (Camif). Innovative service providing detailed information on origin of production and encouraging clients to buy locally-produced goods.

These information are disclosed to the public through our website. Investor clients however receive a more in-depth description of our social impact.



- $\bigcirc$  No
- O Disclose to investor clients (LPs)/beneficiaries only
- $\bigcirc$  No proactive disclosure to the public or to clients (LPs)/beneficiaries